



Sustainable Tourism Development and SDG Integration: A Conceptual Mapping

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Abstract

Tourism is widely recognized as a significant contributor to economic, social, and environmental development, making it a critical sector for achieving the United Nations Sustainable Development Goals (SDGs). However, existing literature and practice reveal a fragmented and descriptive understanding of SDG integration in tourism, with limited operational frameworks and weak alignment across micro, meso, and macro levels. This paper proposes a conceptual mapping model for sustainable tourism development that systematically integrates economic, social, and environmental dimensions with measurable indicators, multi-level governance, stakeholder collaboration, and technology-enabled monitoring. Drawing on sustainable development theory, systems thinking, and tourism planning frameworks, the model operationalizes SDG objectives and provides actionable guidance for managers, policymakers, and researchers. The paper also outlines empirically testable propositions, including the effects of systemic SDG mapping on policy coherence and measurable indicators on accountability, offering a foundation for future research and practical implementation. The model enhances theoretical understanding of SDG operationalization in tourism, fosters policy coherence, and supports adaptive management through technology and data-driven decision-making. Additionally, it underscores the importance of multi-level and cross-sector collaboration, ensuring that local, regional, and national strategies are aligned for sustainable outcomes. By providing a comprehensive framework, this study contributes to the advancement of sustainable tourism, offering insights that promote economic growth, social equity, environmental protection, and long-term resilience. The findings have significant implications for policy design, tourism management, and SDG reporting, demonstrating how tourism can serve as a strategic driver of sustainable development.

Keywords: Sustainable Tourism, SDG Integration, Systems Thinking, Policy Coherence, Stakeholder Collaboration, Technology-Enabled Monitoring

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1. Introduction

Tourism is widely recognized as one of the most dynamic and fastest-growing sectors in the global economy. It plays a critical role in promoting economic development, fostering cultural exchange, and enhancing social cohesion across nations (Ali et al., 2025; UNWTO, 2023). Globally, tourism accounts for approximately 10% of global GDP and sustains over 300 million jobs, making it a central pillar for sustainable development and poverty alleviation (Sachs, 2015; Dahri et al., 2025). The sector's growth has been driven by factors such as globalization, digital connectivity, increasing disposable incomes, and rising demand for experiential and cultural tourism (Khan et al., 2025). However, despite these promising trends, tourism's contribution to sustainable development remains uneven, with substantial disparities across regions, stakeholder groups, and development objectives (Shaikh et al., 2025).

In 2015, the United Nations formalized the Sustainable Development Goals (SDGs) as a universal blueprint to achieve economic prosperity, social inclusion, and environmental sustainability by 2030. Tourism is explicitly linked to multiple SDGs, including SDG 8 (Decent Work and Economic Growth), SDG 12 (Responsible Consumption and Production), SDG 11 (Sustainable Cities and Communities), SDG 5 (Gender Equality), and SDG 13 (Climate Action), highlighting the sector's cross-cutting impact (Le Blanc, 2015; UNWTO, 2023). For instance, tourism generates employment opportunities for women, youth, and marginalized communities, thereby promoting inclusive economic growth and reducing inequalities (Rafique et al., 2023). Additionally, sustainable tourism practices contribute to the preservation of cultural heritage, biodiversity conservation, and the reduction of environmental degradation caused by uncontrolled tourism activities (Dahri et al., 2025).

Despite its recognized potential, the integration of SDGs into tourism planning and management remains largely fragmented and descriptive rather than operational. Most studies emphasize the economic impacts of tourism—such as GDP growth, employment generation, and foreign exchange earnings—while giving limited attention to social and environmental dimensions (Shaikh et al., 2025; Aziz et al., 2025). The absence of a structured framework linking tourism operations to measurable SDG outcomes has resulted in policy-practice gaps, misaligned incentives, and uneven progress across SDGs (Dahri et al., 2025). For example, while tourism may contribute significantly to employment (SDG 8), it may simultaneously exacerbate gender inequalities, cultural commodification, or environmental stress, undermining progress on other SDGs (Ahmed, 2025).

Sustainable tourism requires a holistic perspective that accounts for micro (enterprise-level), meso (regional and community-level), and macro (national and international policy) dimensions. At the micro-level, tourism enterprises, including SMEs and community-based tourism initiatives, face challenges in adopting sustainable practices due to limited resources, technical capacity, and awareness (Ahmed et al., 2023). At the meso-level, regional and local governments must balance tourism growth with community empowerment, social inclusion, and environmental protection, often constrained by limited policy coordination and monitoring capabilities (Armutcu et al., 2023). At the macro-level, national and international policies provide broad SDG-oriented directives, but there is often a lack of operational mechanisms to translate these directives into actionable strategies for tourism stakeholders (Ali et al., 2025).

The literature further highlights that tourism development has historically prioritized economic objectives over social and environmental outcomes, resulting in unsustainable practices, resource depletion, and social inequities (Shaikh, Rafique, Dahri, & Kolachi, 2025; UNWTO, 2023). For instance, uncontrolled mass tourism has led to overcrowding,

environmental degradation, increased carbon emissions, and disruption of local cultural practices, while leaving economic benefits concentrated in large firms or urban centers rather than dispersed to local communities and SMEs (Al-ramahi et al., 2024). This underscores the need for a systems-thinking approach to sustainable tourism development that integrates economic, social, and environmental dimensions while ensuring SDG alignment.

Another critical issue is the fragmented use of indicators for measuring tourism contributions to SDGs. Current research shows that tourism metrics often rely on descriptive statistics such as visitor numbers or revenue, which fail to capture social inclusion, cultural preservation, environmental impacts, or gender equity outcomes (Le Blanc, 2015; Ali, Rafique, Dahri, & Islam, 2025). The lack of standardized, measurable indicators undermines accountability, benchmarking, and policy coherence, making it difficult to track progress toward sustainable development objectives effectively (Shaikh, Rafique, Dahri, & Kolachi, 2025). Moreover, tourism development strategies often ignore interlinkages among SDGs, treating goals in isolation rather than as an integrated system. For instance, promoting tourism to generate employment (SDG 8) without considering environmental implications (SDG 13) or social equity (SDG 5) can lead to trade-offs and unintended consequences (Aziz, Ali, Dahri, & Shah, 2025). The lack of operational frameworks for aligning tourism initiatives across micro, meso, and macro levels further complicates implementation, making it difficult for policymakers and practitioners to achieve systemic and measurable sustainability outcomes.

Given these challenges, there is a clear need for conceptual models that map tourism activities to SDGs, identifying operational levers such as indicators, monitoring mechanisms, and policy instruments. Such frameworks would enable coherent policy design, effective resource allocation, and measurable accountability, ensuring that tourism contributes meaningfully to sustainable development objectives (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025; Khan, Hameed, Jaleel, & Dahri, 2025). The proposed study addresses this gap by developing a conceptual mapping model for sustainable tourism that aligns economic, social, and environmental dimensions with SDG targets, while also incorporating mechanisms for monitoring, evaluation, and policy coherence.

2. Theoretical Background

The conceptualization of sustainable tourism development within the framework of the Sustainable Development Goals (SDGs) requires a strong theoretical underpinning that bridges multiple disciplines, including development studies, environmental management, tourism planning, and governance theory (Ali, Rafique, Dahri, & Kolachi, 2025). By embedding tourism strategies within established sustainability and systems-thinking frameworks, policymakers and practitioners can achieve holistic, integrated outcomes across economic, social, and environmental dimensions (Le Blanc, 2015; UNWTO, 2023).

2.1 Sustainable Development Theory

Sustainable development theory provides the foundational lens through which tourism and SDG integration can be understood. Originally conceptualized in the Brundtland Report (1987), sustainable development emphasizes meeting the needs of the present without compromising the ability of future generations to meet their own needs. This principle underscores the balance among economic growth, social inclusion, and environmental stewardship, which is particularly relevant for tourism—a sector that simultaneously drives economic activity, influences social dynamics, and impacts ecological systems (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).



Contemporary research has extended sustainable development theory to highlight the interconnectedness of system components, advocating for integrated approaches in sectoral planning (Sachs, 2015; Aziz, Ali, Dahri, & Shah, 2025). For tourism, this implies that policies aimed at economic growth through increased visitor numbers cannot be designed in isolation; they must consider environmental limits, community well-being, and cultural integrity. For example, tourism-dependent economies often face environmental stress from over-tourism, including biodiversity loss, water scarcity, and carbon emissions, which undermine the sustainability of growth (Khan, Hameed, Jaleel, & Dahri, 2025). Sustainable development theory thus provides the normative basis for designing tourism strategies that balance trade-offs and promote synergies among SDGs.

Moreover, sustainable development theory emphasizes stakeholder inclusivity and participatory governance, aligning closely with the social dimension of SDGs. Community involvement in tourism planning can enhance social equity, cultural preservation, and local capacity-building, ensuring that economic benefits are distributed equitably and that local knowledge informs environmental management (Ali, Shamim, Dahri, & Kolachi, 2025). The principle of inclusivity is critical for operationalizing SDGs at the micro and meso levels, particularly in developing countries where tourism often intersects with vulnerable communities and informal economies (Shaikh, Rafique, Dahri, & Kolachi, 2025).

2.2 SDG Systems Thinking

While sustainable development theory provides normative guidance, systems thinking offers a methodological lens for operationalizing SDG-aligned tourism strategies. Systems thinking emphasizes understanding the interconnectedness, feedback loops, and dynamic interactions within complex socio-ecological systems (Le Blanc, 2015; Dahri, Sarah, Memon, Khan, & Rehman, 2025). By viewing tourism as a system rather than a collection of discrete activities, practitioners can identify leverage points that maximize positive impacts across multiple SDGs while minimizing unintended consequences.

For instance, promoting tourism-based employment (SDG 8) in rural communities can simultaneously enhance local income, reduce outmigration, and support gender equality (SDG 5) if targeted interventions—such as women-led community tourism initiatives—are implemented (Ali, Rafique, Dahri, & Islam, 2025). Systems thinking also facilitates the identification of trade-offs, such as between economic growth and carbon footprint (SDG 13), or between cultural commodification and social cohesion (SDG 11). In this regard, SDG systems thinking provides a framework for designing coherent, multi-objective tourism strategies that integrate economic, social, and environmental dimensions holistically.

2.3 Tourism Planning Frameworks

Tourism planning frameworks operationalize these theoretical insights by providing structured methods for translating sustainability principles into actionable strategies. Traditional tourism planning has largely focused on market-oriented approaches, emphasizing visitor satisfaction, infrastructure development, and revenue generation (UNWTO, 2023). However, sustainable tourism planning frameworks integrate strategic, participatory, and environmental considerations, ensuring that tourism contributes to broader development objectives rather than short-term economic gains (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

One prominent framework is Butler's Tourism Area Life Cycle (TALC) model, which explains the evolution of tourism destinations from exploration to consolidation and potential decline (Butler, 1980). When applied to sustainable development, TALC highlights the importance of anticipatory management to prevent over-tourism, environmental degradation,

and social inequities. Similarly, Integrated Sustainable Tourism Planning (ISTP) emphasizes the alignment of policy instruments, stakeholder engagement, and environmental monitoring to achieve long-term sustainability (Khan, Hameed, Jaleel, & Dahri, 2025). These frameworks underscore the importance of multi-level governance, where local, regional, and national authorities coordinate to implement SDG-aligned tourism strategies effectively.

Additionally, destination management approaches highlight the operational mechanisms through which sustainability is achieved. For example, the UNWTO advocates Destination Management Organizations (DMOs) as central hubs for integrating economic, social, and environmental planning while monitoring SDG-related outcomes (UNWTO, 2023). DMOs coordinate among government agencies, local communities, tourism operators, and investors, ensuring that tourism policies are implemented effectively, risks are mitigated, and SDG indicators are tracked (Le Blanc, 2015).

2.4 Integration of Sustainable Development Theory and Tourism Frameworks

A critical contribution of this theoretical background is the integration of sustainable development theory with SDG systems thinking and tourism planning frameworks. This integration allows researchers and practitioners to map tourism strategies to SDG outcomes systematically, ensuring that policy design, operational planning, and monitoring are aligned with sustainability objectives. For instance, by combining systems thinking with TALC, planners can anticipate negative impacts of tourism growth on ecosystems while maximizing community benefits. Similarly, integrating ISTP with SDG systems thinking enables micro-macro alignment, linking enterprise-level initiatives (SMEs, community projects) with national SDG priorities (Ali, Rafique, Dahri, & Kolachi, 2025).

Furthermore, this integrated theoretical lens informs the design of indicators and monitoring mechanisms, which are critical for measuring tourism's contribution to SDGs. Unlike traditional tourism metrics focused on visitor numbers or revenue, SDG-aligned indicators measure economic inclusivity, social empowerment, cultural preservation, and environmental integrity (Shaikh, Rafique, Dahri, & Kolachi, 2025). This shift from descriptive to operational metrics addresses a key gap in current literature, ensuring that tourism strategies are evidence-based, accountable, and policy-relevant.

2.5 Relevance to Policy and Practice

From a policy perspective, the integration of sustainable development theory, SDG systems thinking, and tourism planning frameworks offers practical guidance for governments, DMOs, and tourism enterprises. Policymakers can identify priority areas for investment, design incentives to promote sustainable practices, and establish regulatory mechanisms that enforce environmental and social standards (Ali, Shamim, Dahri, & Kolachi, 2025). Tourism enterprises, particularly SMEs, benefit from a structured approach to aligning operations with SDG objectives, leveraging sustainability as a competitive advantage while contributing to broader societal goals (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025).

Theoretically, this integrated lens contributes to advancing the literature by offering a comprehensive framework that links sustainability principles, systems thinking, and sector-specific planning. It also provides a basis for developing conceptual mapping models, which operationalize SDG integration and address existing gaps in indicator use, policy-practice alignment, and micro-macro coherence (Le Blanc, 2015; Khan, Hameed, Jaleel, & Dahri, 2025).

3. Literature Review

The literature surrounding sustainable tourism development and its alignment with the Sustainable Development Goals (SDGs) reflects a rapidly evolving field, characterized by growing recognition of tourism's potential as both a driver and beneficiary of sustainable



development (UNWTO, 2023; Sachs, 2015). Tourism impacts economies, societies, and environments, but scholarly inquiry reveals persistent challenges in operationalizing SDG integration, particularly across the micro (local), meso (regional/sectoral), and macro (national/global) levels (Ali, Rafique, Dahri, & Kolachi, 2025). This review examines three critical domains: tourism–SDG linkages, fragmented indicator use, and policy-practice gaps, synthesizing empirical evidence, conceptual insights, and practical examples to identify emerging trends and gaps.

3.1 Tourism–SDG Linkages

Tourism intersects with nearly all 17 SDGs, functioning as a multiplier of economic growth, social inclusion, cultural preservation, and environmental stewardship. Scholars highlight that tourism's contributions are particularly pronounced for SDGs related to economic growth (SDG 8), sustainable cities and communities (SDG 11), gender equality (SDG 5), and responsible consumption and production (SDG 12) (Le Blanc, 2015; UNWTO, 2023). For instance, small and medium enterprises (SMEs) in tourism provide critical employment opportunities in rural and underdeveloped areas, fostering poverty reduction and entrepreneurship (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). This aligns directly with SDG 8, which emphasizes productive employment and decent work for all.

Moreover, tourism promotes cultural preservation and social cohesion, particularly when community-based and heritage-oriented models are applied (Ali, Shamim, Dahri, & Kolachi, 2025). Sustainable tourism strategies that empower local communities contribute to SDG 5 by enhancing women's participation in economic and governance activities, and to SDG 10 by reducing inequalities within and among communities (Shaikh, Rafique, Dahri, & Kolachi, 2025). Additionally, the sector provides platforms for education and awareness on sustainability issues, linking tourism experiences with broader environmental consciousness (Aziz, Ali, Dahri, & Shah, 2025).

From an environmental perspective, tourism influences resource use, emissions, and ecosystem integrity, which are central to SDGs 13 (Climate Action) and 15 (Life on Land) (Khan, Hameed, Jaleel, & Dahri, 2025). Researchers have documented the trade-offs inherent in tourism expansion, such as habitat disruption, water stress, and waste generation, which may counteract the socio-economic benefits if poorly managed (Dahri, Sarah, Memon, Khan, & Rehman, 2025). This underscores the need for holistic strategies that optimize tourism's benefits while mitigating environmental costs, reflecting an integrated SDG perspective. Notably, tourism's potential extends beyond direct economic and environmental impacts. It serves as a catalyst for policy innovation and institutional development, influencing governance mechanisms, regulatory quality, and data-driven monitoring (Ali, Rafique, Dahri, & Islam, 2025). Studies indicate that tourism-dependent economies often adopt multi-stakeholder governance models, which align with SDG 16 (Peace, Justice, and Strong Institutions) by promoting transparency, accountability, and participatory decision-making (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

3.2 Fragmented Indicator Use

Despite the recognition of tourism as an SDG enabler, practical implementation remains hindered by fragmented indicator frameworks. Scholars have highlighted that existing tourism metrics often focus on economic outputs such as revenue, arrivals, or employment, while overlooking social, cultural, and environmental dimensions (Le Blanc, 2015; UNWTO, 2023). For example, while national tourism boards may track visitor numbers and hotel occupancy rates, indicators for community empowerment, local SME development, or ecosystem health are often absent or inconsistently applied (Ali, Shamim, Dahri, & Kolachi, 2025).



This fragmentation is compounded by the varied methodological approaches employed in SDG-related tourism studies. Quantitative studies often rely on macro-level statistical indicators, such as GDP contribution or tourist receipts, which do not capture micro-level impacts such as livelihood improvement, gender equity, or cultural preservation (Shaikh, Rafique, Dahri, & Kolachi, 2025). Conversely, qualitative studies provide rich, context-specific insights but lack generalizability and standardization across destinations. The absence of a unified indicator framework hampers the ability of policymakers to monitor progress, compare outcomes across regions, or integrate tourism into national SDG strategies (Aziz, Ali, Dahri, & Shah, 2025).

Recent efforts have aimed to develop composite indicators that integrate economic, social, and environmental dimensions of tourism sustainability. For instance, the Tourism for SDGs Index proposed by UNWTO provides a multi-dimensional metric that includes employment, local ownership, energy consumption, and waste management, but its application is still limited to pilot studies and lacks widespread operationalization (UNWTO, 2023). Scholars argue that the lack of consistent data collection, monitoring, and reporting mechanisms undermines the potential for evidence-based decision-making and limits accountability in achieving SDG targets through tourism (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

Furthermore, the fragmentation extends to temporal and spatial scales. Most indicators focus either on short-term economic gains or aggregate national-level environmental statistics, neglecting the meso-level regional tourism clusters and micro-level community impacts (Khan, Hameed, Jaleel, & Dahri, 2025). This misalignment impedes a comprehensive understanding of tourism's SDG contributions and reinforces the need for integrated conceptual mapping models that link micro, meso, and macro levels systematically.

3.3 Policy-Practice Gaps

Another critical dimension revealed in the literature is the persistent gap between SDG-oriented policies and on-ground tourism practices. Even in destinations with explicit SDG commitments, operationalization remains inconsistent, often due to resource constraints, institutional fragmentation, or weak enforcement mechanisms (Ali, Rafique, Dahri, & Kolachi, 2025). For example, policies promoting eco-tourism or community-based tourism may be well-articulated at national levels but poorly implemented at local sites due to insufficient funding, capacity gaps, or lack of stakeholder engagement (Shaikh, Rafique, Dahri, & Kolachi, 2025). Studies further indicate that tourism enterprises, particularly SMEs, face challenges in translating SDG-aligned strategies into operational practices. Constraints include limited financial resources, inadequate technical expertise, and low awareness of SDG frameworks (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). As a result, while enterprises may adopt environmentally friendly practices such as waste reduction or renewable energy use, the integration of social or cultural objectives remains sporadic and informal (Ali, Shamim, Dahri, & Kolachi, 2025).

Additionally, the regulatory environment often lacks coherence. Policies addressing economic, social, and environmental goals are frequently designed in silos, creating conflicting incentives for tourism stakeholders. For instance, aggressive tourism promotion policies aimed at maximizing arrivals may contradict environmental protection regulations, leading to over-tourism, biodiversity loss, and community dissatisfaction (Khan, Hameed, Jaleel, & Dahri, 2025). Scholars argue that systemic SDG integration requires coordinated policy frameworks, multi-stakeholder governance, and evidence-based monitoring mechanisms (Le Blanc, 2015; UNWTO, 2023).

A further dimension is the temporal mismatch between policy cycles and SDG targets. While SDGs envision long-term transformations by 2030, tourism planning often follows short-term political or economic cycles, prioritizing immediate revenue generation over sustained social and environmental outcomes (Aziz, Ali, Dahri, & Shah, 2025). This mismatch emphasizes the need for strategic, forward-looking planning that aligns tourism development trajectories with SDG timelines.

Finally, the literature identifies a knowledge-practice gap, where theoretical insights from sustainable development and SDG systems thinking are not fully translated into operational planning tools, frameworks, or guidelines for tourism stakeholders (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). Bridging this gap requires the development of conceptual models that operationalize SDG integration, linking economic, social, and environmental dimensions while providing actionable mechanisms for monitoring, evaluation, and adaptive management.

3.4 Synthesis of Literature Review

The review highlights that while tourism's contribution to SDGs is widely recognized, the practical and conceptual integration remains fragmented and inconsistent. Key insights include:

1. Tourism is inherently linked to multiple SDGs, providing opportunities for economic growth, social inclusion, and environmental stewardship.
2. Existing indicator frameworks are fragmented, often emphasizing economic metrics while neglecting social and environmental dimensions.
3. Policy-practice gaps persist due to resource constraints, institutional fragmentation, and short-term planning horizons.
4. Micro, meso, and macro-level alignments are weak, necessitating multi-level integrative models.
5. There is a critical need for conceptual mapping models that translate sustainable development theory and SDG systems thinking into actionable tourism planning strategies.

These findings establish the foundation for the subsequent Research Gap section, which will explicitly identify where current scholarship falls short in providing operational, SDG-aligned tourism frameworks, thereby justifying the development of a conceptual mapping model.

4. Research Gap

Despite the growing body of literature on sustainable tourism and SDG integration, a critical examination reveals significant gaps in both theory and practice. While scholars acknowledge tourism as a strategic driver of sustainable development (UNWTO, 2023; Sachs, 2015), the existing research largely remains descriptive, fragmented, or operationally limited. The gaps can be categorized across three dimensions: descriptive versus operational SDG integration, micro-meso-macro misalignment, and weak integration across economic, social, and environmental dimensions. Addressing these gaps is essential to enable tourism to meaningfully contribute to SDG achievement.

4.1 Descriptive versus Operational SDG Integration

Most studies on tourism and SDGs provide conceptual or descriptive accounts, identifying potential linkages between tourism activities and specific SDGs (Le Blanc, 2015; Ali, Rafique, Dahri, & Kolachi, 2025). For instance, research highlights how community-based tourism can empower local populations (SDG 5), how eco-tourism can mitigate environmental degradation (SDGs 13 and 15), and how tourism entrepreneurship stimulates local economies (SDG 8) (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). However, these studies rarely operationalize the SDGs into measurable, actionable frameworks.



The descriptive nature of prior research limits practical applicability. Policymakers and tourism managers often encounter challenges in translating SDG principles into specific tourism policies, planning instruments, or management practices (Shaikh, Rafique, Dahri, & Kolachi, 2025). Without operationalized models, SDG integration remains aspirational rather than actionable, reducing accountability and slowing progress toward sustainable tourism outcomes.

Moreover, the lack of standardized indicators for measuring tourism's SDG contributions exacerbates the gap. While frameworks such as the UNWTO Tourism for SDGs Index exist (UNWTO, 2023), adoption is inconsistent, and many tourism destinations lack comprehensive data collection, monitoring, and reporting mechanisms (Ali, Shamim, Dahri, & Kolachi, 2025). This absence of operational tools limits comparative evaluation, impeding evidence-based decision-making and policy coherence.

4.2 Micro-Meso-Macro Misalignment

A prominent research gap lies in the misalignment of SDG integration across micro (local), meso (regional/sectoral), and macro (national/global) levels. Most studies either focus on micro-level case studies, such as community-based or SME tourism initiatives, or macro-level analyses, such as national tourism policies or global SDG assessments (Aziz, Ali, Dahri, & Shah, 2025). There is limited scholarship exploring meso-level tourism clusters, regional networks, or sectoral dynamics, creating fragmentation in understanding how tourism contributes to SDGs across scales.

This misalignment has practical implications. Micro-level initiatives may achieve localized success, yet fail to scale or integrate with regional development strategies, leading to uneven socio-economic benefits and environmental pressures (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). Conversely, macro-level policies may lack sensitivity to local contextual factors, resulting in misdirected interventions or ineffective regulations (Khan, Hameed, Jaleel, & Dahri, 2025).

Furthermore, multi-level integration is essential for systemic SDG achievement. For example, enhancing local employment (SDG 8) requires regional infrastructure development, national tourism promotion strategies, and global market access, illustrating the interdependence of micro-meso-macro processes (Le Blanc, 2015). Current research, however, rarely models these cross-scale interactions, leaving a significant gap in operational frameworks capable of guiding coherent SDG-aligned tourism development.

4.3 Weak Integration Across Economic, Social, and Environmental Dimensions

Another key gap concerns the insufficient integration of economic, social, and environmental dimensions of sustainability within tourism research. Most studies disproportionately emphasize economic outcomes, such as revenue generation, employment creation, or GDP contribution (UNWTO, 2023; Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). While these metrics are important, they provide a partial view of tourism's contribution to sustainable development.

Social dimensions, including community empowerment, cultural preservation, and gender equity, are often underexplored or assessed qualitatively without standardized indicators (Ali, Shamim, Dahri, & Kolachi, 2025). Environmental dimensions, such as carbon emissions, resource consumption, and biodiversity impact, are studied in isolation, leading to fragmented knowledge that hinders integrated sustainability planning (Khan, Hameed, Jaleel, & Dahri, 2025).

Moreover, the synergies and trade-offs between dimensions are rarely analyzed. For instance, expanding tourism infrastructure may boost local employment (economic dimension) but



increase energy consumption and emissions (environmental dimension), while potentially disrupting local cultures (social dimension) (Aziz, Ali, Dahri, & Shah, 2025). Current research does not provide comprehensive frameworks for balancing these trade-offs, limiting the sector's ability to achieve holistic SDG alignment.

4.4 Methodological Limitations

Methodologically, research on tourism and SDG integration often relies on case studies, qualitative interviews, or secondary data analysis, which, while rich in context, limit generalizability and comparability (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025). Quantitative studies tend to focus on macro-level economic indicators, overlooking micro-level social and environmental outcomes (Le Blanc, 2015). This methodological imbalance reinforces gaps in operationalizing SDGs in tourism planning.

Furthermore, there is limited adoption of system-thinking approaches. SDGs are inherently interconnected, yet most tourism studies treat them as discrete, linear objectives (UNWTO, 2023). This undermines the ability to understand cross-sectoral linkages, cascading effects, and unintended consequences, which are crucial for developing integrated tourism strategies that contribute to multiple SDGs simultaneously (Ali, Rafique, Dahri, & Kolachi, 2025).

4.5 Need for Conceptual Mapping Models

Collectively, these gaps underscore the urgent need for conceptual mapping models that:

1. Translate SDGs into operational, measurable indicators relevant to tourism.
2. Align micro, meso, and macro-level processes to ensure coherent implementation.
3. Integrate economic, social, and environmental dimensions, accounting for synergies and trade-offs.
4. Employ systemic, evidence-based approaches that inform policy, management, and reporting.

Developing such models is critical for enabling tourism stakeholders to effectively contribute to sustainable development, bridging the divide between conceptual SDG rhetoric and actionable planning tools (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025; UNWTO, 2023).

5. Conceptual Mapping Model

Developing a conceptual mapping model for sustainable tourism aligned with the Sustainable Development Goals (SDGs) requires a systematic, multi-dimensional framework that integrates economic, social, and environmental dimensions. Such a model provides a practical roadmap for policymakers, tourism planners, and managers to translate SDG principles into actionable strategies, measurable indicators, and monitoring mechanisms. The model synthesizes insights from sustainable development theory, tourism planning frameworks, and SDG systems thinking to provide a cohesive structure for operationalizing sustainability in tourism.

5.1 Rationale for a Conceptual Mapping Model

Tourism is uniquely positioned to contribute to multiple SDGs simultaneously, from economic growth and job creation (SDG 8) to gender equality and community empowerment (SDG 5) and environmental conservation (SDGs 13 and 15) (Le Blanc, 2015; UNWTO, 2023; Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025). Despite this potential, research demonstrates that SDG alignment in tourism is often unsystematic and fragmented, with limited operational tools to guide policy, practice, and monitoring (Ali, Shamim, Dahri, & Kolachi, 2025).

The conceptual mapping model addresses these gaps by:

1. Structuring tourism contributions into measurable dimensions (economic, social, environmental).
2. Defining alignment mechanisms that link tourism activities to SDG indicators and targets.
3. Providing multi-level operational pathways for micro (local), meso (regional), and macro (national/global) implementation.
4. Enabling evaluation, monitoring, and feedback loops to enhance accountability and adaptive management.

The model's rationale is grounded in systems thinking, which recognizes the interdependence of tourism activities, stakeholders, and sustainability outcomes (Sachs, 2015; Ali, Rafique, Dahri, & Kolachi, 2025). Systems thinking allows for holistic understanding, capturing interactions, synergies, and trade-offs between different SDG dimensions.

5.2 Dimensions of the Conceptual Model

The model is structured around three primary dimensions: economic, social, and environmental, with alignment mechanisms facilitating SDG integration. Each dimension is elaborated below.

5.2.1 Economic Dimension

The economic dimension focuses on the financial and developmental contributions of tourism, emphasizing SDG 8 (decent work and economic growth), SDG 1 (poverty reduction), and SDG 9 (industry, innovation, and infrastructure) (UNWTO, 2023; Aziz, Ali, Dahri, & Shah, 2025). Key components include:

1. Job creation: Tourism generates direct and indirect employment opportunities across hospitality, transportation, entertainment, and cultural sectors. Evidence suggests that tourism-related employment significantly contributes to income generation in developing countries, supporting inclusive growth and poverty alleviation (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).
2. SME development: Small and medium-sized tourism enterprises (SMEs) are critical for local economic empowerment, fostering entrepreneurship and enhancing resilience in destination economies (Khan, Hameed, Jaleel, & Dahri, 2025).
3. Revenue generation and investment: Tourism contributes to national and regional revenue through taxation, foreign exchange, and investment in infrastructure, enabling reinvestment into social and environmental initiatives (Ali, Rafique, Dahri, & Kolachi, 2025).

The model emphasizes economic sustainability indicators, including employment rates, SME growth metrics, tourist spending patterns, and investment in tourism infrastructure. These indicators provide measurable evidence of tourism's contribution to economic SDGs.

5.2.2 Social Dimension

The social dimension captures tourism's role in community empowerment, cultural preservation, and social inclusion, aligning with SDG 5 (gender equality), SDG 10 (reduced inequalities), and SDG 11 (sustainable cities and communities) (Le Blanc, 2015; Ali, Shamim, Dahri, & Kolachi, 2025). Key components include:

1. Community empowerment: Tourism initiatives that engage local populations in decision-making, skill development, and entrepreneurship foster agency and social capital, promoting inclusive development (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).
2. Cultural preservation: By promoting heritage tourism and indigenous knowledge, destinations can protect cultural assets while providing authentic experiences for visitors (UNWTO, 2023).

3. Equity and inclusion: Tourism planning should address gender disparities, marginalized groups, and accessibility, ensuring that benefits are equitably distributed (Ali, Rafique, Dahri, & Kolachi, 2025).

Social indicators in the model include community participation rates, gender representation, cultural preservation metrics, and social impact assessments. These metrics operationalize the social dimension of SDGs, providing measurable targets for sustainable tourism planning.

5.2.3 Environmental Dimension

The environmental dimension emphasizes the responsible management of natural resources, ecological integrity, and climate resilience, aligning with SDG 12 (responsible consumption and production), SDG 13 (climate action), and SDG 15 (life on land) (Sachs, 2015; Khan, Hameed, Jaleel, & Dahri, 2025). Key components include:

1. Carbon footprint and emissions reduction: Tourism activities contribute to energy use, transportation emissions, and resource consumption. The model advocates for carbon accounting, low-emission transport options, and green infrastructure.
2. Biodiversity and ecosystem preservation: Tourism development should minimize habitat disruption, protect endangered species, and maintain ecosystem services. Environmental assessments guide sustainable site selection and resource management (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).
3. Waste and resource management: Efficient water, waste, and energy management practices reduce environmental pressures, ensuring long-term sustainability (UNWTO, 2023).

Environmental indicators include emission levels, biodiversity indices, water and energy usage metrics, and compliance with environmental standards, enabling systematic monitoring and adaptive management.

5.3 Alignment Mechanisms

A core innovation of the conceptual mapping model is its alignment mechanisms, which link tourism activities to SDGs through indicators, monitoring, and policy instruments (Ali, Shamim, Dahri, & Kolachi, 2025). Key mechanisms include:

1. Indicators: Operationalize SDG targets into measurable tourism-specific metrics. For example, SDG 8's goal of decent work is measured by tourism-related employment, SME income growth, and job quality assessments.
2. Monitoring systems: Collect, analyze, and report data across destinations to track progress, identify gaps, and inform adaptive strategies. Digital platforms and geospatial technologies enhance monitoring efficiency (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).
3. Policy instruments: Regulatory frameworks, incentives, and strategic planning tools ensure that tourism activities align with sustainable development goals, fostering coherence between local, regional, and national strategies (Ali, Rafique, Dahri, & Kolachi, 2025).

5.4 Multi-Level Integration

The model emphasizes integration across micro, meso, and macro levels to ensure coherent SDG implementation.

1. Micro-level: Local tourism enterprises, community-based projects, and SMEs are supported through training, capacity-building, and localized SDG indicators.
2. Meso-level: Regional clusters, tourism networks, and sectoral associations facilitate coordination, shared resources, and regional impact measurement.
3. Macro-level: National tourism boards and policy frameworks enable strategic alignment with global SDG agendas, resource allocation, and policy coherence (Le Blanc, 2015; UNWTO, 2023).

By integrating these levels, the model ensures that sustainability efforts are mutually reinforcing, addressing gaps identified in prior research regarding cross-scale misalignment.

5.5 Feedback Loops and Adaptive Management

Sustainability in tourism is dynamic, requiring continuous monitoring, learning, and adaptation (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). The conceptual model incorporates feedback loops, enabling destinations to adjust strategies based on indicator performance, environmental monitoring, and community feedback. This adaptive management approach supports resilience, innovation, and long-term SDG achievement.

6. Propositions

The propositions provide a set of theoretically grounded statements that define the expected relationships among the key constructs identified in the conceptual mapping model for sustainable tourism and SDG integration. By articulating these propositions, the research establishes testable and operational hypotheses that guide future empirical investigations, policy development, and practical interventions.

6.1 Proposition 1 (P1): Systemic SDG Mapping Improves Policy Coherence

The first proposition posits that systemic mapping of SDGs in tourism enhances policy coherence across economic, social, and environmental dimensions. Policy coherence refers to the alignment of strategies, objectives, and actions across different governance levels and sectors to achieve mutually reinforcing outcomes (Sachs, 2015; Ali, Rafique, Dahri, & Kolachi, 2025).

Tourism has the potential to contribute to multiple SDGs simultaneously, but without a systemic mapping approach, policy efforts may be fragmented, contradictory, or suboptimal. For instance, promoting mass tourism for economic growth (SDG 8) without considering environmental constraints (SDGs 13 and 15) may generate economic gains at the cost of ecological degradation, undermining long-term sustainability (UNWTO, 2023; Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

Systemic SDG mapping ensures that tourism policies are designed with a holistic view, integrating micro-level initiatives (e.g., local SMEs, community projects), meso-level regional tourism strategies, and macro-level national policy frameworks. This alignment fosters coherent decision-making, reduces policy conflicts, and ensures that economic, social, and environmental objectives are simultaneously pursued (Ali, Shamim, Dahri, & Kolachi, 2025). Evidence suggests that countries with structured SDG-aligned tourism frameworks demonstrate better policy coherence, with clear linkages between strategic goals, resource allocation, and measurable outcomes (Sachs, 2015; UNWTO, 2023). For example, integrating SDG indicators into regional tourism development plans has been shown to enhance coordination among government agencies, private sector actors, and community stakeholders, leading to synergistic sustainability outcomes (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

P1: *Systemic SDG mapping in tourism destinations positively influences policy coherence across economic, social, and environmental dimensions.*

6.2 Proposition 2 (P2): Measurable Indicators Increase Accountability and Performance

The second proposition emphasizes the role of measurable indicators in improving accountability, transparency, and performance in SDG-aligned tourism initiatives. Indicators operationalize SDG targets into quantifiable metrics, enabling policymakers and managers to track progress, identify gaps, and implement corrective measures (Le Blanc, 2015; Ali, Rafique, Dahri, & Kolachi, 2025).



Tourism often suffers from informal practices, fragmented data collection, and weak evaluation mechanisms, which hinder the effective integration of SDGs into planning and management (UNWTO, 2023). By embedding measurable indicators in the conceptual model, destinations can:

1. Monitor economic contributions: employment generation, SME growth, and revenue generation (Aziz, Ali, Dahri, & Shah, 2025).
2. Assess social impact: community participation, cultural preservation, and inclusivity metrics (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).
3. Evaluate environmental outcomes: carbon footprint, resource use, biodiversity conservation, and compliance with environmental standards (Khan, Hameed, Jaleel, & Dahri, 2025).

The presence of clear, measurable indicators enhances accountability by establishing evidence-based performance criteria for tourism operators, government agencies, and local communities. This approach allows for adaptive management, where strategies are adjusted in response to observed performance, thus fostering continuous improvement and sustainability (Ali, Shamim, Dahri, & Kolachi, 2025).

Empirical studies demonstrate that indicator-based frameworks in tourism improve goal clarity, inter-agency coordination, and stakeholder engagement, ultimately enhancing the overall effectiveness of SDG-aligned initiatives (Sachs, 2015; UNWTO, 2023).

P2: *The implementation of measurable SDG indicators in tourism destinations increases accountability, transparency, and sustainable performance across economic, social, and environmental dimensions.*

6.3 Proposition 3 (P3): Multi-Level Integration Strengthens SDG Alignment

The third proposition argues that integration across micro, meso, and macro levels strengthens the alignment of tourism initiatives with SDGs. Multi-level integration ensures that local practices, regional strategies, and national policies are mutually reinforcing, minimizing contradictions and enhancing overall sustainability (Ali, Rafique, Dahri, & Kolachi, 2025).

At the micro-level, local SMEs, community-based tourism projects, and individual tourism operators implement day-to-day sustainability practices, such as energy-efficient operations, local hiring, and community engagement (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025). At the meso-level, regional tourism clusters coordinate resources, share knowledge, and standardize practices, facilitating scale efficiencies and sector-wide alignment (Ali, Shamim, Dahri, & Kolachi, 2025). At the macro-level, national tourism boards and policymakers provide regulatory frameworks, financial incentives, and strategic direction, ensuring that SDG targets are systematically addressed across the tourism sector (UNWTO, 2023). Multi-level integration allows for feedback loops, where insights and lessons from local initiatives inform regional and national strategies, and vice versa. This ensures that policies are grounded in practical realities, and local innovations are scaled and replicated to maximize SDG impact (Le Blanc, 2015).

Evidence indicates that destinations with strong multi-level governance structures exhibit higher effectiveness in SDG alignment, with enhanced coordination, resource efficiency, and stakeholder participation (Sachs, 2015; Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

P3: *Multi-level integration of tourism initiatives across micro, meso, and macro levels positively strengthens alignment with SDGs, enhancing coherence, resource efficiency, and sustainability outcomes.*

6.4 Proposition 4 (P4): Technology-Enabled Monitoring Enhances Adaptive Management

The fourth proposition highlights the role of digital technologies, data analytics, and information systems in enabling adaptive management and continuous improvement in SDG-aligned tourism. Technologies facilitate real-time monitoring, predictive modeling, and evidence-based decision-making, which are critical for responsive and resilient tourism systems (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025; UNWTO, 2023).

Technology-enabled monitoring allows destinations to:

1. Track visitor behavior and environmental impacts using geospatial and IoT tools.
2. Analyze economic performance through digital financial tracking and SME analytics.
3. Facilitate community feedback and participatory planning using mobile platforms and social media.

By integrating technological solutions, tourism stakeholders can identify emerging risks, measure performance against SDG indicators, and adjust strategies dynamically, enhancing the overall sustainability of tourism initiatives (Ali, Rafique, Dahri, & Kolachi, 2025).

P4: Technology-enabled monitoring and data analytics enhance adaptive management in SDG-aligned tourism, supporting timely decision-making and sustainability outcomes.

6.5 Proposition 5 (P5): Stakeholder Collaboration Enhances SDG Implementation

The fifth proposition emphasizes the importance of stakeholder collaboration in successfully operationalizing SDGs in tourism. Stakeholders include government agencies, private sector firms, local communities, NGOs, and international organizations, all of which contribute unique resources, knowledge, and perspectives (Ali, Shamim, Dahri, & Kolachi, 2025).

Collaboration enhances SDG implementation by:

1. Pooling resources for investment in sustainable infrastructure and capacity-building.
2. Sharing knowledge and best practices for effective tourism management.
3. Enhancing legitimacy and acceptance of policies among local communities, ensuring compliance and support.

Research suggests that multi-stakeholder partnerships in tourism significantly improve policy coherence, operational efficiency, and measurable sustainability outcomes (UNWTO, 2023; Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025).

P5: Collaborative engagement among tourism stakeholders enhances SDG implementation by increasing resource sharing, knowledge exchange, and local acceptance of sustainability initiatives.

6.6 Proposition 6 (P6): Integrated SDG Frameworks Promote Long-Term Resilience

The final proposition links the integration of economic, social, environmental dimensions, indicators, multi-level governance, technology, and stakeholder collaboration to the long-term resilience of tourism destinations. Resilience refers to the capacity of tourism systems to absorb shocks, adapt to change, and maintain functionality under evolving socio-environmental conditions (Sachs, 2015; Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025).

An integrated SDG framework strengthens resilience by:

1. Diversifying economic opportunities through sustainable SME development and job creation.
2. Building social capital via community empowerment, equity, and cultural preservation.
3. Enhancing environmental stewardship through monitoring, resource management, and ecological protection.
4. Supporting adaptive management using real-time data, stakeholder input, and policy feedback.



P6: *Integrated SDG-aligned tourism frameworks enhance long-term resilience by supporting adaptive, equitable, and sustainable economic, social, and environmental outcomes.*

7. Implications

The implications of the proposed conceptual mapping model for sustainable tourism and SDG integration extend across theoretical, managerial, policy, and research dimensions. By operationalizing SDGs in tourism through economic, social, and environmental dimensions, coupled with multi-level governance, measurable indicators, technological tools, and stakeholder collaboration, the model provides actionable insights for a wide range of stakeholders. This section elaborates on the key theoretical contributions, managerial and policy implications, and avenues for future research.

7.1 Theoretical Implications

From a theoretical perspective, the integration of SDGs into tourism frameworks advances multiple streams of scholarly research. First, it bridges the gap between sustainable development theory and tourism planning frameworks. While prior studies have highlighted the relevance of SDGs in tourism (Sachs, 2015; Le Blanc, 2015; UNWTO, 2023), most of these discussions remain conceptual and descriptive, lacking an operationalized framework that links tourism practices with measurable SDG outcomes.

The conceptual mapping model addresses this gap by offering a structured approach to operationalizing SDGs at micro, meso, and macro levels. It advances sustainable development theory by emphasizing systems thinking, where tourism is viewed as an interconnected ecosystem with interdependent economic, social, and environmental subsystems (Ali, Rafique, Dahri, & Kolachi, 2025). This perspective allows scholars to model the interactions among SDG dimensions, enabling predictive analyses of policy impacts and tourism outcomes.

Additionally, the model contributes to the literature on policy coherence and multi-level governance in tourism. While governance frameworks for tourism have traditionally focused on national strategies or local initiatives in isolation, this research emphasizes integration across scales, enhancing theoretical understanding of how local practices, regional strategies, and national policies can mutually reinforce each other to achieve SDG targets (Ali, Shamim, Dahri, & Kolachi, 2025). Moreover, by incorporating technology and measurable indicators, the model advances the theoretical discourse on data-driven sustainable tourism management. It highlights how digital tools, big data analytics, and monitoring systems can operationalize SDG targets, enabling adaptive management, evidence-based decision-making, and performance assessment. This theoretical contribution resonates with emerging scholarship on smart tourism ecosystems, where technology acts as a facilitator of sustainable practices and policy implementation (Dahri, Sarah, Rehman, Salameh, & Namisango, 2025).

Finally, the propositions outlined in the model provide a basis for empirical testing, allowing future research to examine the causal relationships between SDG integration mechanisms and tourism outcomes. By linking systemic mapping, measurable indicators, multi-level governance, technology adoption, and stakeholder collaboration to outcomes such as policy coherence, accountability, sustainability performance, and resilience, the model operationalizes a complex theoretical domain, offering clear pathways for quantitative and qualitative investigations.

Key theoretical contributions include:

1. Operationalizing SDGs in tourism with measurable constructs.
2. Advancing systems thinking in tourism planning.
3. Integrating multi-level governance into SDG-aligned tourism frameworks.
4. Highlighting technology-enabled adaptive management.

5. Providing empirically testable propositions for future research.

7.2 Managerial Implications

The conceptual mapping model provides practical guidance for tourism managers, operators, and SME stakeholders to achieve sustainability objectives aligned with SDGs. The first managerial implication concerns strategic planning and decision-making. By systematically mapping SDGs to economic, social, and environmental dimensions, managers can identify priority areas for investment, resource allocation, and operational improvement. For instance, local SMEs can focus on initiatives that simultaneously enhance revenue generation, community engagement, and environmental conservation, ensuring triple bottom-line outcomes (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025).

Second, the integration of measurable indicators allows managers to monitor performance and adjust strategies dynamically. Real-time dashboards, KPI tracking, and digital reporting systems enable managers to identify gaps, mitigate risks, and capitalize on emerging opportunities. Such data-driven decision-making enhances operational efficiency, reduces wastage, and strengthens sustainability practices, providing competitive advantage while contributing to SDG attainment (Ali, Rafique, Dahri, & Kolachi, 2025).

Third, the model emphasizes multi-level and cross-sector collaboration, urging managers to engage with local communities, regional tourism associations, and national policymakers. Collaboration fosters resource sharing, knowledge exchange, and collective problem-solving, which are critical for implementing SDG-aligned tourism initiatives effectively. Managers who actively cultivate partnerships are more likely to achieve social legitimacy, community buy-in, and operational sustainability (Ali, Shamim, Dahri, & Kolachi, 2025).

Fourth, the adoption of technology-enabled monitoring equips managers with tools for predictive analytics, scenario planning, and adaptive interventions. For instance, geospatial mapping of tourist flows, carbon footprint tracking, and visitor satisfaction analytics can inform targeted interventions that balance economic benefits with environmental and social sustainability. By leveraging technology, managers can move from reactive management to proactive, anticipatory planning, which is critical in dynamic tourism environments (Dahri, Sarahi, Rehman, Salameh, & Namisango, 2025).

Finally, the model supports risk management and resilience building in tourism operations. By integrating economic diversification, community empowerment, and environmental stewardship, managers can enhance the capacity of tourism enterprises and destinations to withstand shocks such as natural disasters, pandemics, or economic fluctuations. Sustainable tourism planning based on SDG integration ensures long-term viability, operational stability, and reputation enhancement, which are essential for competitiveness in the global tourism market.

Key managerial implications include:

1. Aligning operational strategies with SDGs for triple bottom-line outcomes.
2. Implementing data-driven monitoring and adaptive management.
3. Promoting multi-level stakeholder collaboration.
4. Leveraging technology for predictive planning and sustainability tracking.
5. Enhancing risk management and resilience through integrated planning.

7.3 Policy Implications

From a policy perspective, the conceptual mapping model offers guidance for governments, tourism boards, and international agencies in achieving SDG-aligned tourism development. First, the model encourages policy coherence, ensuring that tourism policies across economic,

social, and environmental domains are mutually reinforcing rather than conflicting. Systemic SDG mapping allows policymakers to identify synergies and trade-offs among SDGs, fostering integrated planning and holistic decision-making (Sachs, 2015; UNWTO, 2023).

Second, measurable indicators enhance accountability, transparency, and evidence-based policymaking. Policymakers can track the performance of tourism initiatives against SDG targets, evaluate policy effectiveness, and implement corrective measures. This reduces the likelihood of policy gaps, overlaps, or inefficiencies, ensuring that public resources are optimally allocated and sustainability goals are effectively pursued (Le Blanc, 2015; Ali, Rafique, Dahri, & Kolachi, 2025).

Third, multi-level integration encourages policy coordination across local, regional, and national scales, fostering alignment between grassroots initiatives and broader strategic objectives. This reduces fragmentation, enables replication of successful practices, and supports policy scaling for greater SDG impact (Ali, Shamim, Dahri, & Kolachi, 2025). For example, local community-based tourism programs can be integrated into regional tourism clusters and national marketing strategies, enhancing coherence, resource utilization, and sustainability outcomes.

Fourth, the model underscores the importance of technology adoption and digital governance in tourism policy. Governments can leverage digital platforms for monitoring tourist flows, environmental impact assessments, and social inclusion metrics, improving decision-making, transparency, and accountability. Technology-enabled policies can also facilitate public engagement, citizen participation, and stakeholder feedback, fostering a more inclusive and responsive governance framework (Dahri, Saraih, Rehman, Salameh, & Namisango, 2025).

Finally, stakeholder collaboration is critical for policy implementation and compliance. Policies designed without the engagement of local communities, private sector operators, and civil society are often ineffective or poorly adopted. By institutionalizing collaboration mechanisms, policymakers can ensure policy relevance, local legitimacy, and sustainable adoption, ultimately advancing SDG achievement in tourism (Ali, Rafique, Dahri, & Kolachi, 2025).

Key policy implications include:

1. Enhancing policy coherence through systemic SDG mapping.
2. Implementing evidence-based monitoring using measurable indicators.
3. Promoting multi-level integration to reduce fragmentation.
4. Leveraging technology for digital governance and adaptive policymaking.
5. Institutionalizing stakeholder collaboration to enhance policy relevance and sustainability.

7.4 Research Implications

The proposed conceptual mapping model offers numerous avenues for future research. First, it enables empirical testing of the propositions, examining the causal links between SDG integration mechanisms and tourism outcomes. Researchers can use quantitative approaches, such as structural equation modeling (SEM), to validate relationships among variables such as systemic mapping, indicator use, multi-level integration, technology adoption, and stakeholder collaboration (Ali, Rafique, Dahri, & Kolachi, 2025; Dahri, Saraih, Rehman, Salameh, & Namisango, 2025).

Second, qualitative research can explore contextual factors, such as cultural, institutional, and geographic influences, that affect the implementation and effectiveness of SDG-aligned tourism initiatives. Case studies, ethnographic research, and participatory action

research can provide in-depth insights into the dynamics of stakeholder engagement, local adaptation, and policy translation.

Third, comparative studies across different regions, countries, or tourism segments can identify best practices, challenges, and lessons learned. By comparing destinations with varying levels of SDG integration, researchers can identify factors that facilitate or hinder policy coherence, performance monitoring, and sustainability outcomes (Le Blanc, 2015; UNWTO, 2023).

Fourth, the integration of emerging technologies—such as AI, IoT, and big data—offers a rich area for research. Scholars can examine how technology-enabled monitoring, predictive analytics, and decision-support systems improve adaptive management, accountability, and resilience in tourism contexts (Dahri, Saraih, Rehman, Salameh, & Namisango, 2025).

Finally, interdisciplinary research linking tourism, sustainability science, public policy, and technology studies can advance holistic understanding of SDG implementation mechanisms, contributing to theory, practice, and policy simultaneously.

Key research implications include:

1. Empirical validation of SDG integration propositions.
2. Qualitative studies exploring contextual influences.
3. Comparative analyses across regions and sectors.
4. Investigating the role of emerging technologies in SDG-aligned tourism.
5. Promoting interdisciplinary research for holistic insights.

7.5 Practical and Long-Term Implications

Beyond theoretical, managerial, and policy contributions, the model has practical and long-term implications for sustainable tourism development. By integrating SDGs systematically, destinations can:

1. Enhance destination competitiveness by offering sustainable tourism experiences that appeal to environmentally and socially conscious travelers.
2. Improve community well-being through inclusive participation, cultural preservation, and equitable economic benefits.
3. Mitigate environmental degradation, ensuring that natural resources and biodiversity are protected for future generations.
4. Strengthen institutional resilience, allowing destinations to adapt to shocks such as pandemics, climate events, or market fluctuations.
5. Facilitate global reporting and benchmarking, enabling destinations to communicate their sustainability performance in alignment with international SDG frameworks.

Ultimately, the conceptual mapping model positions tourism as a strategic driver of sustainable development, providing multi-dimensional benefits for economies, societies, and ecosystems, while promoting long-term resilience and adaptability in the face of evolving global challenges (Sachs, 2015; UNWTO, 2023; Dahri, Saraih, Rehman, Salameh, & Namisango, 2025).

8. Conclusion

Sustainable tourism has emerged as a pivotal driver for achieving the United Nations Sustainable Development Goals (SDGs), offering opportunities to simultaneously advance economic growth, social equity, and environmental protection. Despite the growing recognition of tourism's potential, current approaches often suffer from fragmentation, descriptive analysis, and weak operationalization of SDGs. This study addresses these challenges by proposing a conceptual mapping model that integrates economic, social, and

environmental dimensions of tourism with multi-level governance, measurable indicators, technological tools, and stakeholder collaboration.

The model offers several key contributions. First, it operationalizes SDGs in tourism, moving beyond conceptual discourse to provide actionable frameworks that guide strategic planning, performance monitoring, and policy coherence. Second, it incorporates systems thinking, emphasizing the interdependence of economic, social, and environmental subsystems within tourism, enabling holistic, integrated approaches to sustainable development. Third, it highlights technology-enabled adaptive management, allowing real-time monitoring, predictive analytics, and evidence-based decision-making that enhance accountability, transparency, and resilience. Fourth, the model fosters multi-level governance and stakeholder collaboration, ensuring alignment between local practices, regional strategies, and national policies, thereby enhancing policy effectiveness and community engagement.

The study also proposes empirically testable propositions, such as the positive effects of systemic SDG mapping on policy coherence and measurable indicators on accountability. These propositions provide a foundation for future research, facilitating comparative studies, qualitative exploration, and interdisciplinary investigations.

In conclusion, the conceptual mapping model positions tourism as a strategic driver of sustainable development, offering practical, policy, and research insights that can advance SDG implementation, enhance tourism competitiveness, and foster long-term economic, social, and environmental resilience globally. The study underscores the importance of operationalizing sustainability in tourism to achieve tangible, scalable, and measurable outcomes.

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